

**CARGOTEC**

President and CEO Mikael Mäkinen



21 July 2011

# January–June 2011 interim report



HIAB • KALMAR • MACGREGOR

## Highlights of January–June 2011 report

- Market activity up in both segments and all geographies
- Q2 order intake grew 4% and sales grew 25% y-o-y
- Q2 operating profit margin increased to 6.8%
- Cash flow remained healthy
- Global competence centre for container terminals development established in Singapore



## Market environment in January–June 2011

- The load handling equipment market developed positively. Demand for loader cranes, truck-mounted forklifts and tail lifts in particular grew rapidly. Recovery remained weak in construction-related customer segments in United States.
- The revival in demand in container handling equipment for ports can be seen in the high level of activity. Demand for rubber-tyred gantry cranes in particular was strong on the back of improved activity of larger projects.
- Demand for marine cargo handling equipment remained at a healthy level. Demand was driven by the large number of bulk vessels ordered last year.
- Services markets improved mainly in load handling and terminals throughout the first half. In addition to growth in spare parts, demand for various refurbishment and modernisation projects increased clearly.

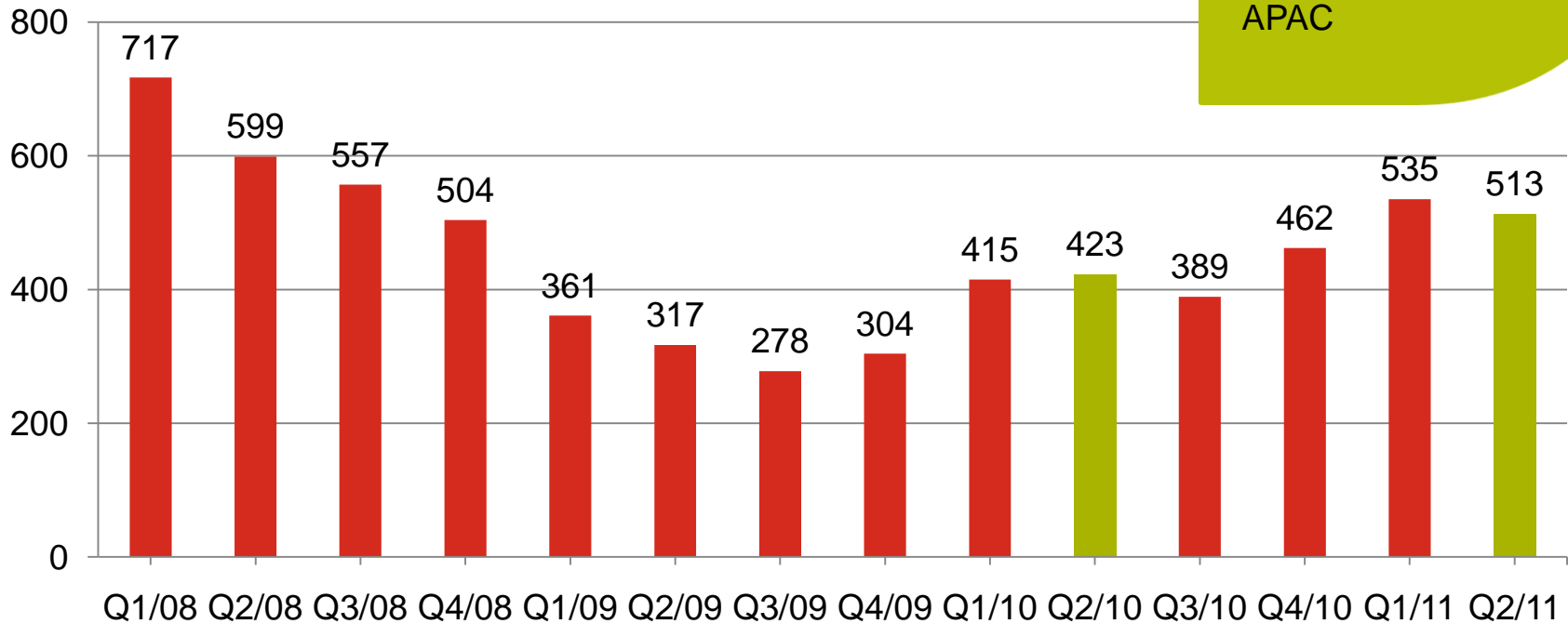


## Key figures in January–June 2011

	Q2 11	Q2 10	Change	1-6/11	1-6/10	Change	2010
Orders received, MEUR	761	732	4 %	1,580	1,330	19 %	2,729
Order book, MEUR	2,306	2,433	-5 %	2,306	2,433	-5%	2,356
Sales, MEUR	795	638	25 %	1,558	1,193	31 %	2,575
Operating profit, MEUR	54.0	37.2		104.6	50.7		131.4
Operating profit margin, %	6.8	5.8		6.7	4,2		5.1
Cash flow from operations, MEUR	35.4	80.5		71.6	127.0		292.9
Interest-bearing net debt, MEUR	335	308		335	308		171
Earnings per share, EUR	0.69	0.32		1.28	0.45		1.21

# Q2: Industrial & Terminal's order intake grew 21% y-o-y

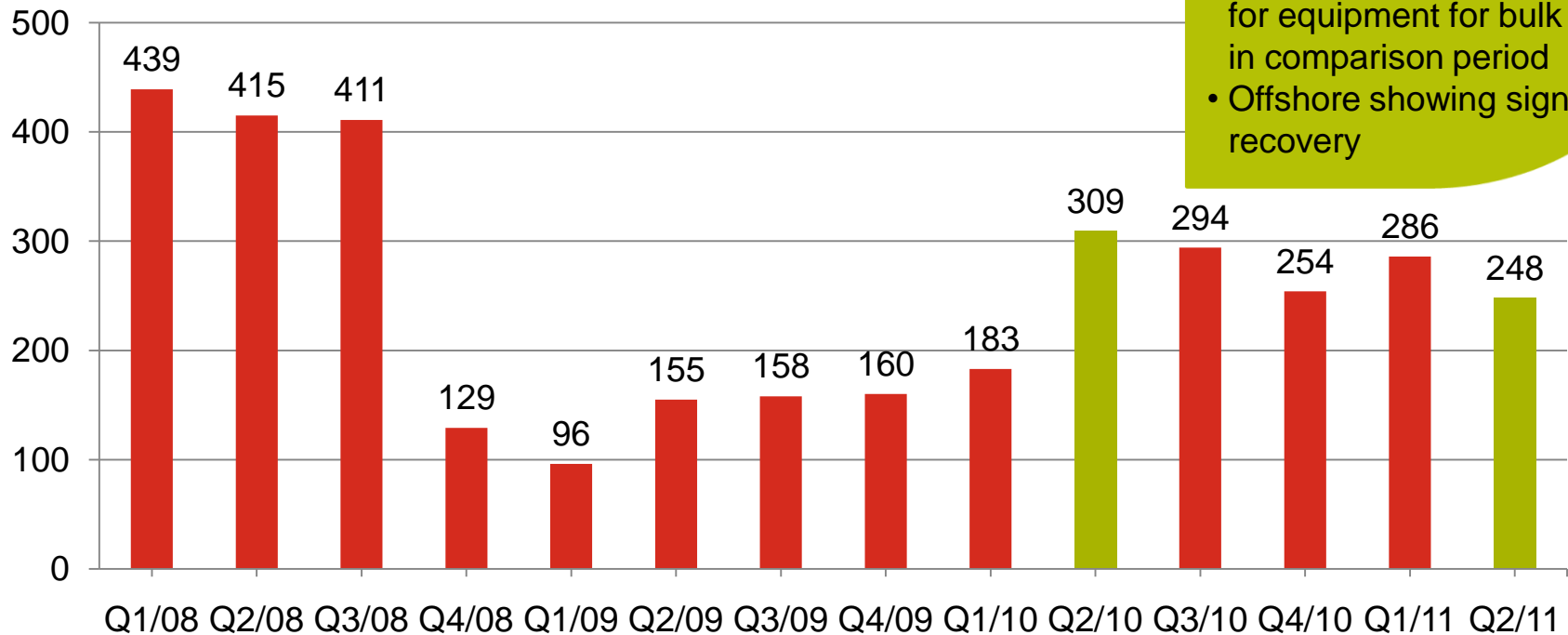
MEUR



- 52% of orders from EMEA
- Orders grew strongest in APAC

## Q2: Marine's order intake continued healthy

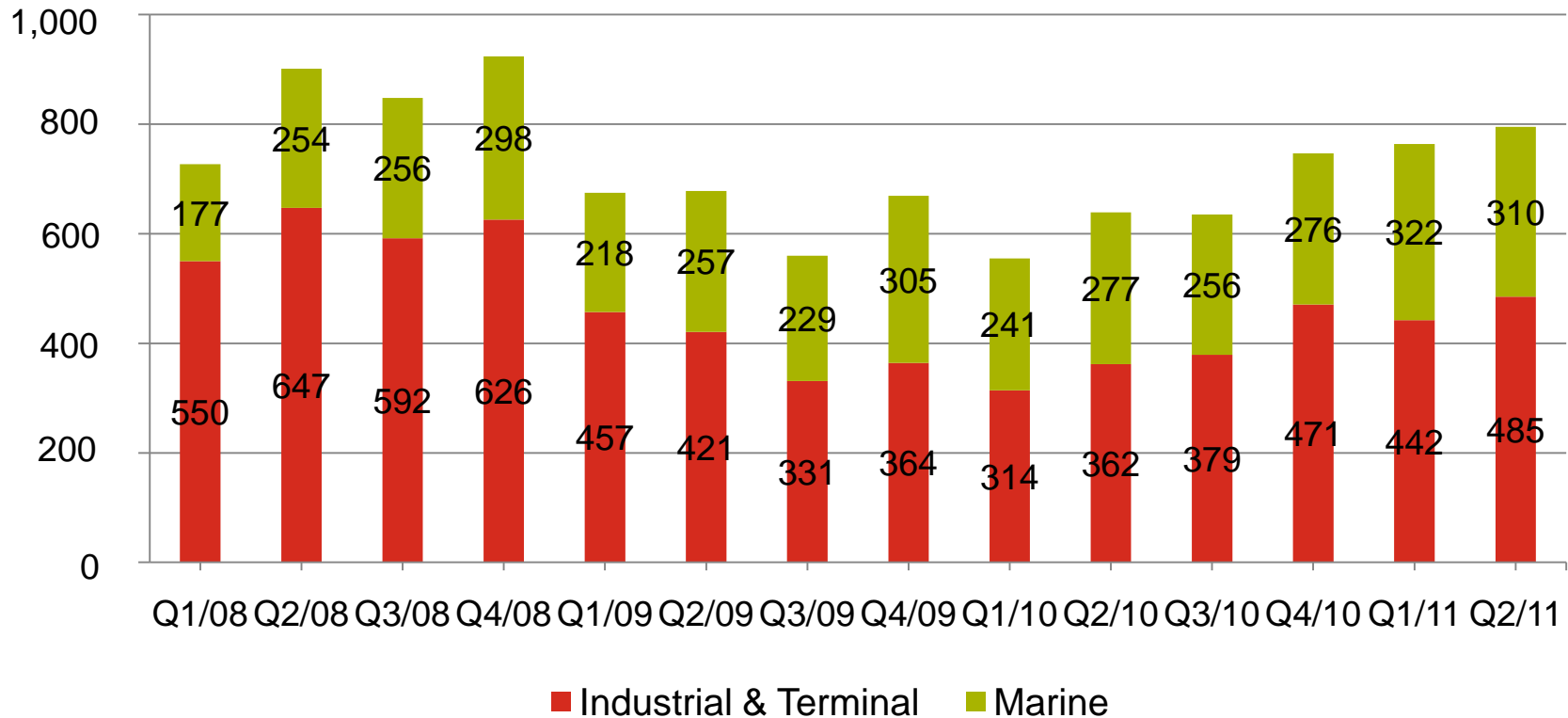
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- 71% of orders from APAC
- Exceptionally high demand for equipment for bulk ships in comparison period
- Offshore showing signs of recovery

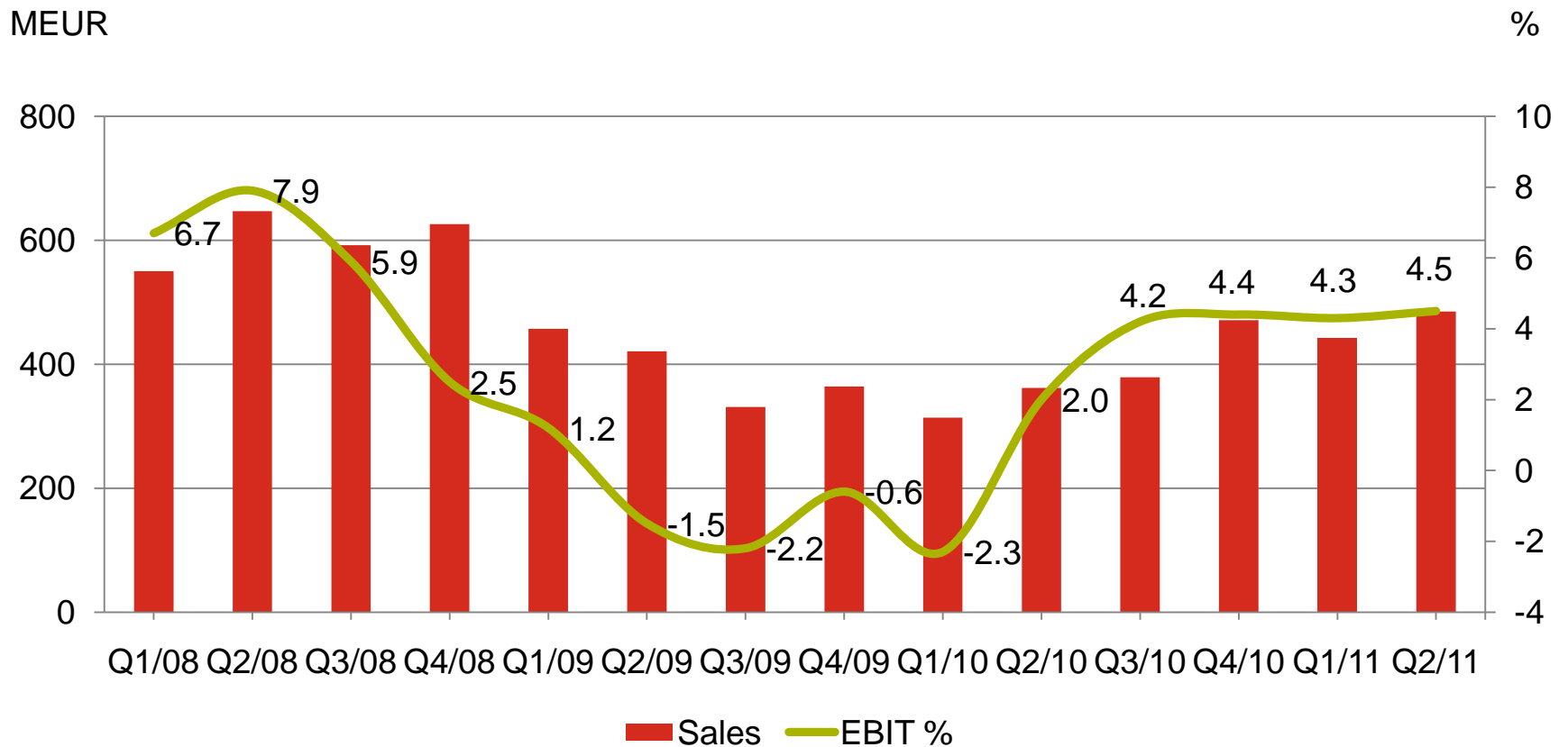
## Q2: Industrial & Terminal sales grew 34% and Marine sales 12% y-o-y

MEUR



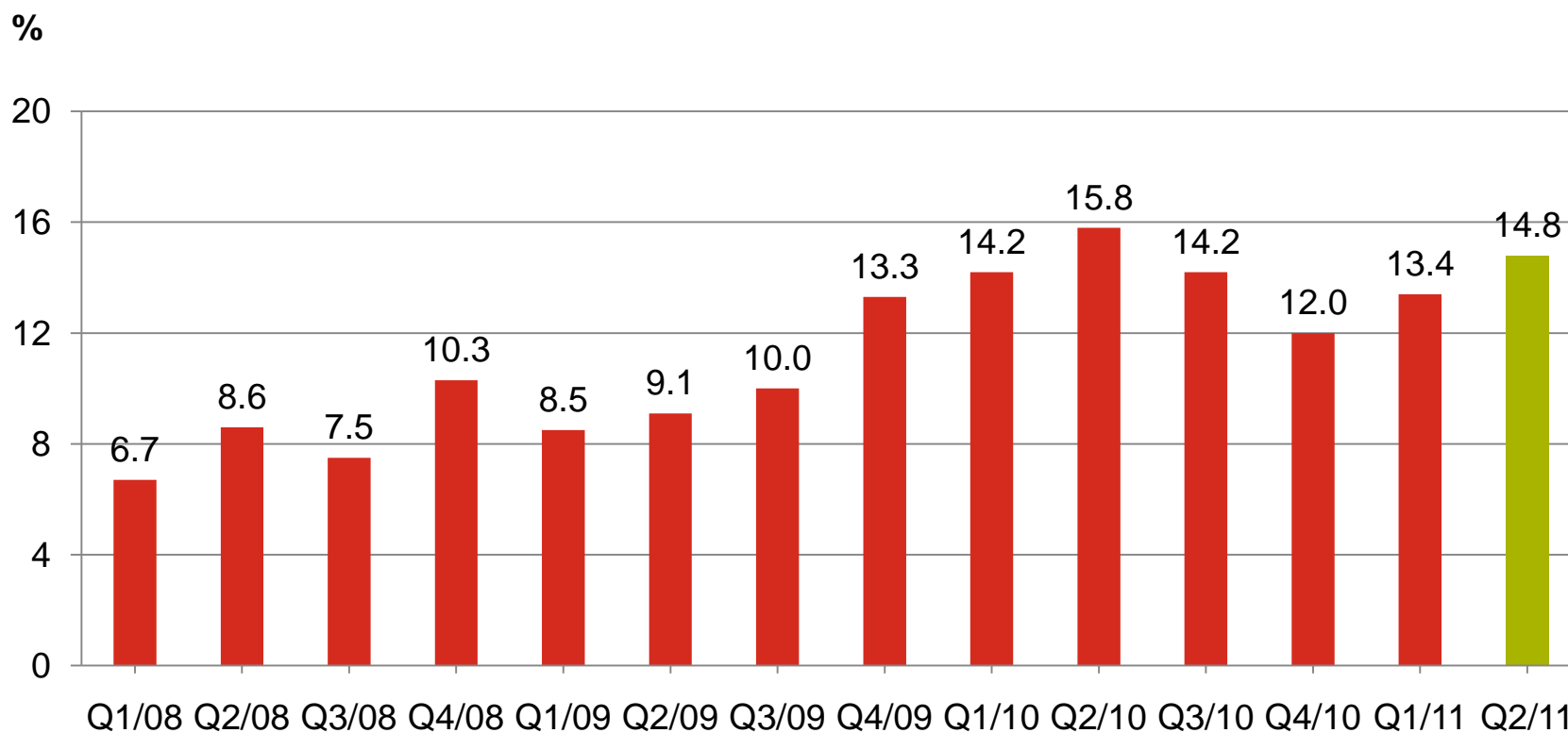


## Q2: Industrial & Terminal operating margin improvement slowed down by cost increases



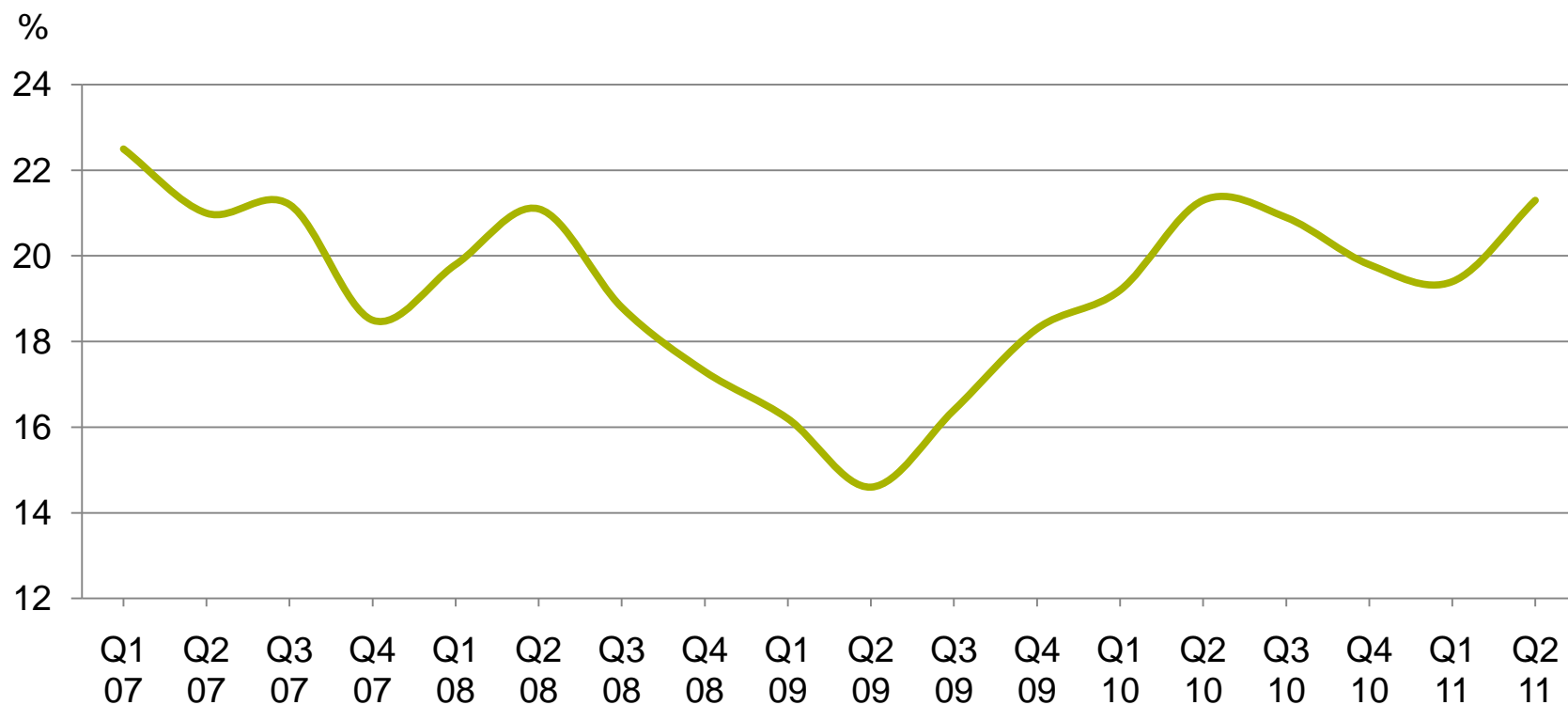
EBIT% Q1/08–Q4/10 excluding restructuring costs

## Q2: Marine's profitability very strong



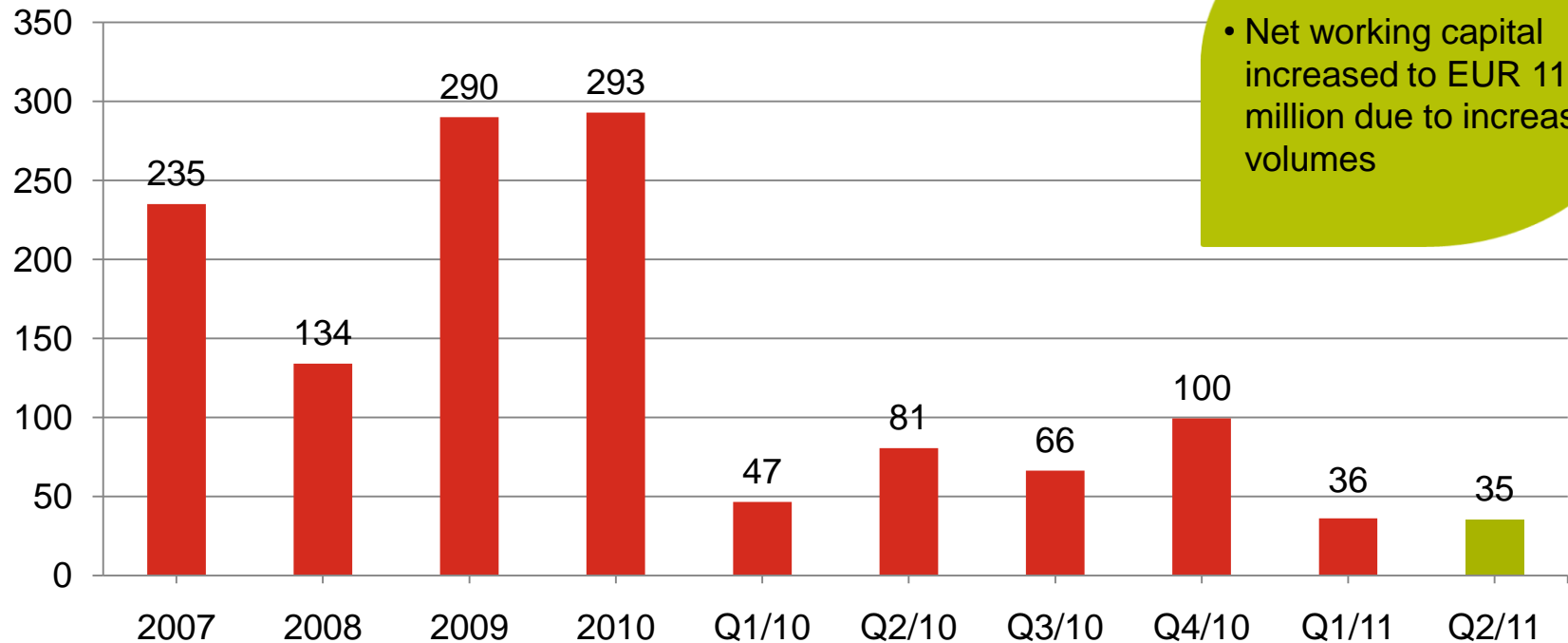
EBIT% Q1/08–Q4/10 excluding restructuring costs

# Gross profit development

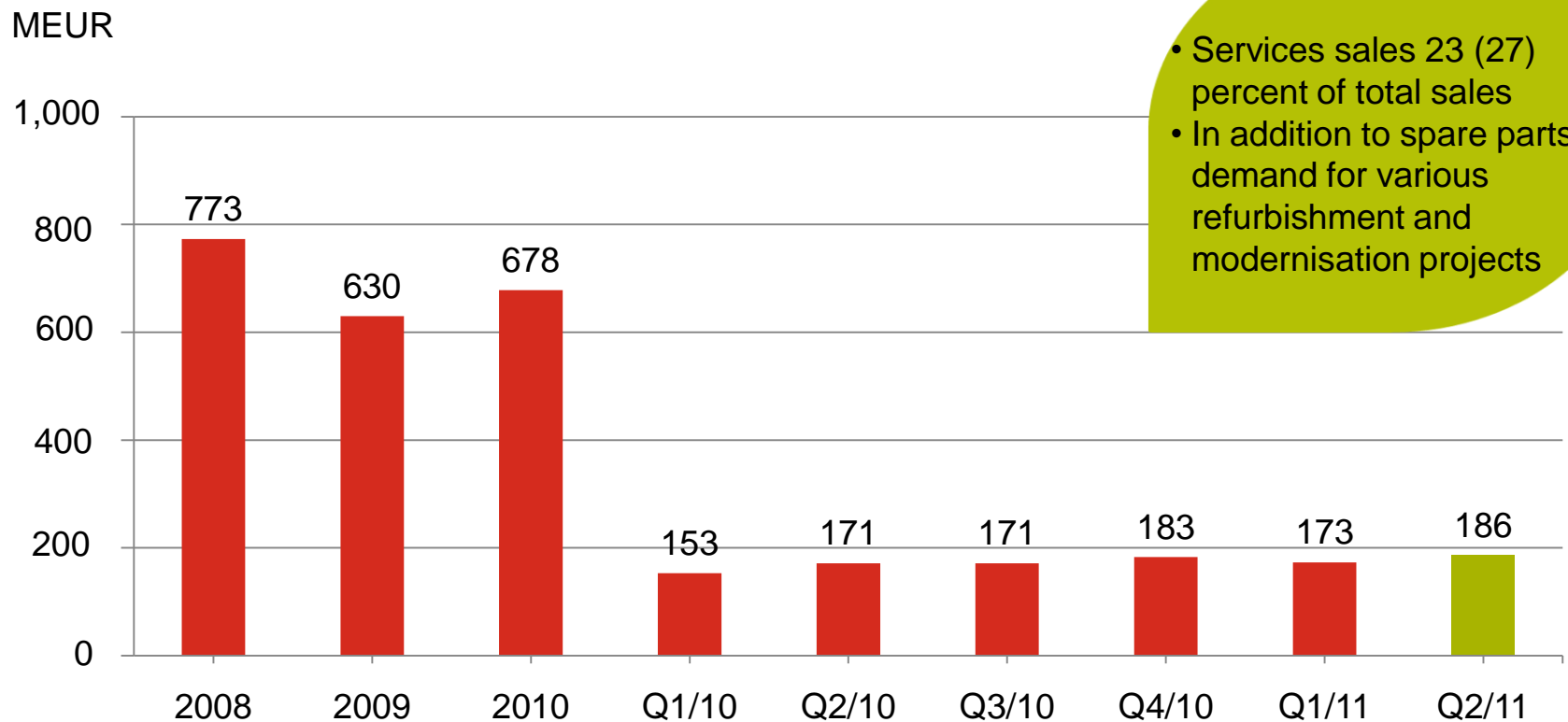


## Cash flow from operations remained healthy

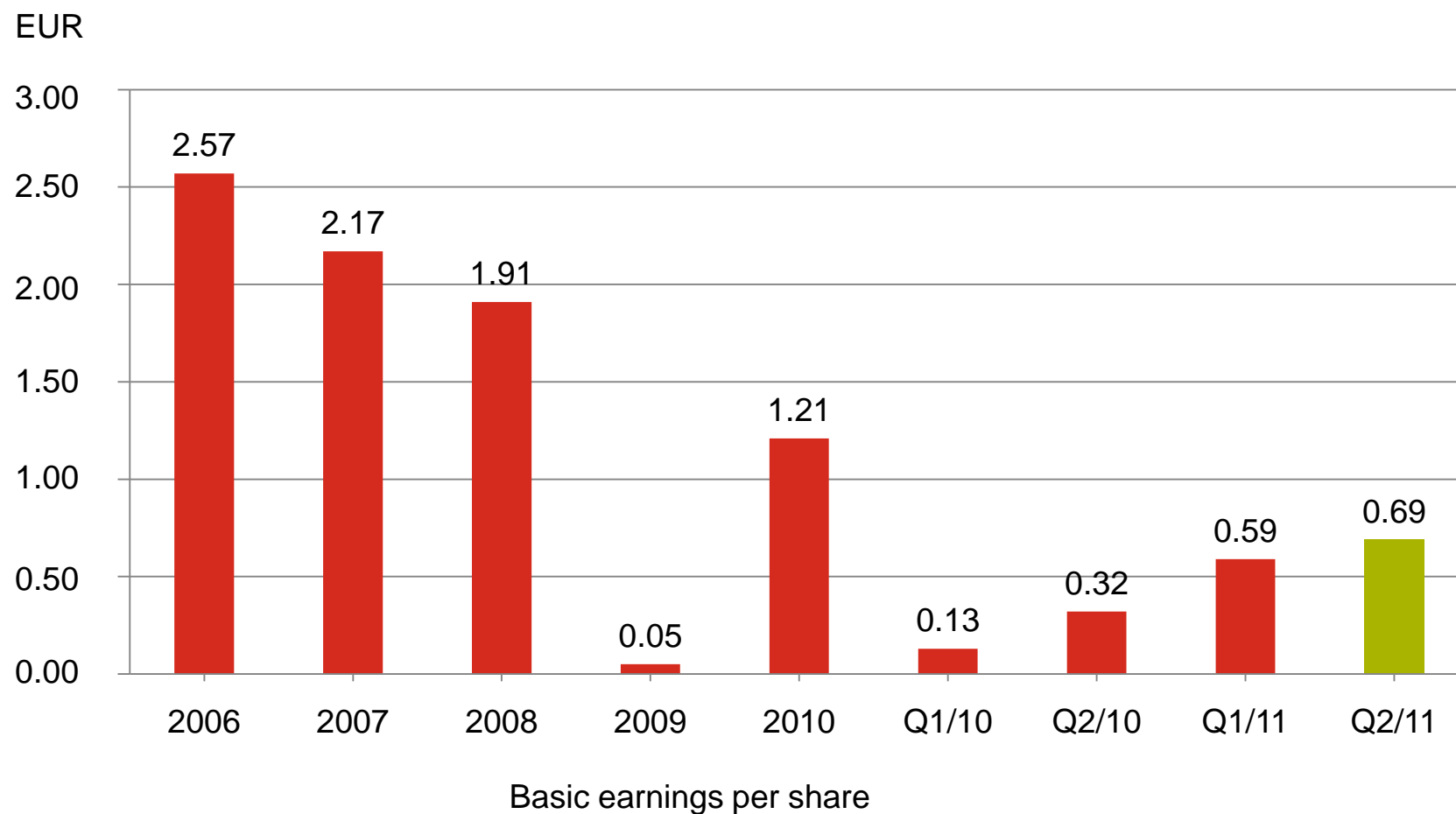
MEUR



## Services sales recovering slowly



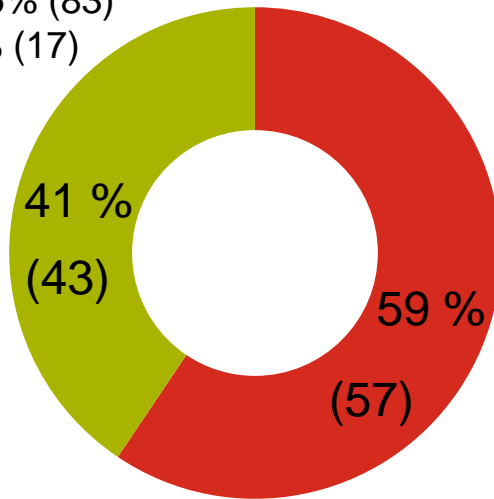
## Earnings per share continued to improve



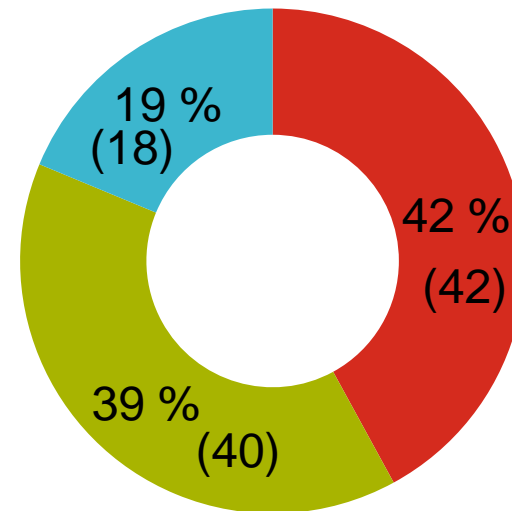
# EMEA is slightly bigger market area than APAC

Sales by reporting segment 1-6/2011, %

Equipment 85% (83)  
Services 15% (17)



Sales by geographical segment 1-6/2011, %



Equipment 71% (65)  
Services 29% (35)

■ Marine ■ Industrial & Terminal

■ Americas ■ APAC ■ EMEA

## Strategic focus areas 2011–2015

### Customers and customer segments

- Improve knowledge of customer needs
- Invest in attractive customer segments
- Decide which segments to keep and which to divest

### Services

- Spare parts logistics
- Regional distribution centres
- Growing up in the value chain towards more preventive maintenance
- Support customers' operations outsourcing

### Emerging markets

- Position in Chinese market
- Develop other growth markets (India, Brazil, Russia and Africa)
- Acquisitions, partnerships, organic growth

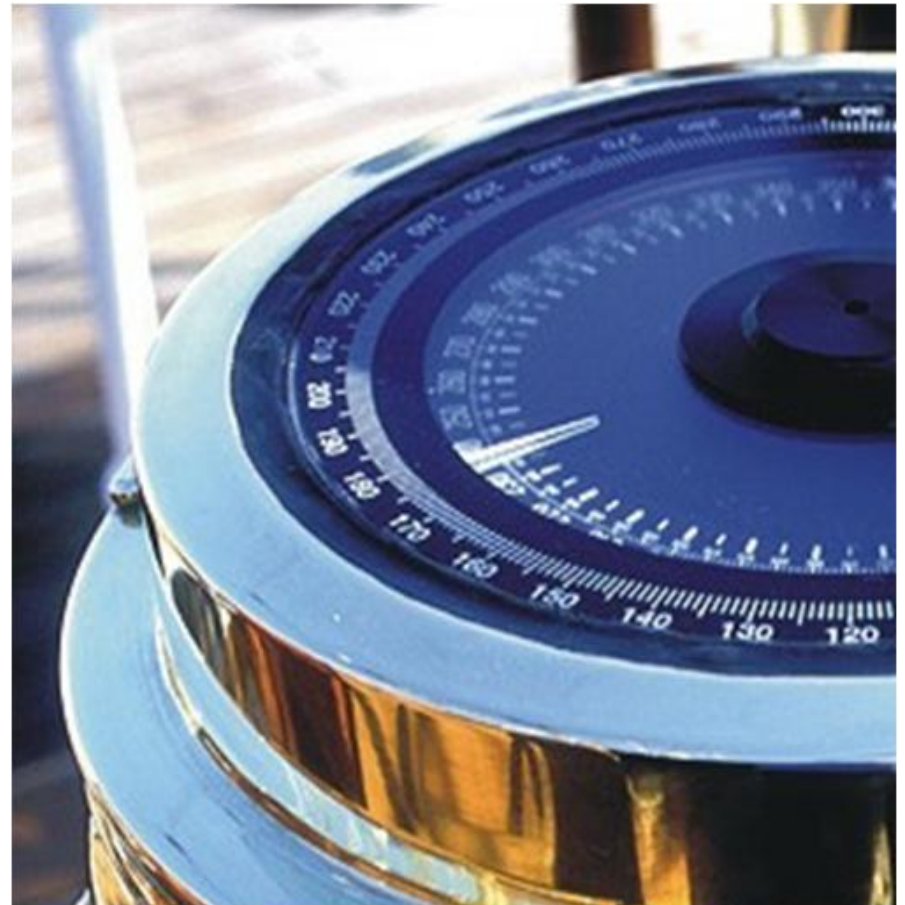
### Internal clarity

- Common processes
- Harmonisation of information systems
- Further development of I&T organisation



## Cargotec's key priorities in 2011

- Responding to growing demand
- Service growth and service network expansion
- Customer segments
- Position in Chinese market
- Cargotec ERP



## Outlook

- Cargotec's 2011 sales are estimated to grow approximately 20 percent.
- Healthy first half order intake both in Industrial & Terminal and Marine segments together with the recovery in the market situation support a more positive growth expectation. Sales growth and significant efficiency improvement measures executed during the past years support profitability, but there is cost pressure on the markets.
- Cargotec's 2011 operating profit margin is estimated to be approximately 7 percent.

we keep cargo on the move™