Q2 2016 London road show – lunch presentation
6 September 2016

President and CEO Mika Vehviläinen
Second quarter highlights

- Profitability improved in Kalmar and Hiab, market situation in MacGregor still challenging
- Order book EUR 2,033 (31 Dec 2015: 2,064) million, orders received at EUR 825 (887) million
- Sales declined 4% y-o-y to EUR 898 (936) million
- Operating profit excluding restructuring costs was EUR 64.8 (58.0) million or 7.2 (6.2) percent of sales
- Earnings per share up by 47%
- Cash flow from operations at EUR 55.8 (101.3) million, gearing was 45.5%
- Service orders increased 12% y-o-y

20 July 2016
Market environment in January-June

- Despite the slower container throughput growth, the market for container handling equipment and for port automation solutions was active.

- Strong construction activity continued in the US, supporting demand for load handling equipment. In Europe, activity levels still varied between countries. Demand for services was healthy.

- Market for marine cargo handling equipment remained weak. Demand for marine cargo handling equipment for RoRo and special vessels was healthy. Demand for offshore load handling solutions was low. Demand for services was satisfactory.

20 July 2016
## January–June key figures

<table>
<thead>
<tr>
<th></th>
<th>4-6/16</th>
<th>4-6/15</th>
<th>Change</th>
<th>1-6/16</th>
<th>1-6/15</th>
<th>Change</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orders received, MEUR</td>
<td>825</td>
<td>887</td>
<td>-7%</td>
<td>1,728</td>
<td>1,826</td>
<td>-5%</td>
<td>3,557</td>
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<tr>
<td>Order book, MEUR</td>
<td>2,033</td>
<td>2,342</td>
<td>-13%</td>
<td>2,033</td>
<td>2,342</td>
<td>-13%</td>
<td>2,064</td>
</tr>
<tr>
<td>Sales, MEUR</td>
<td>898</td>
<td>936</td>
<td>-4%</td>
<td>1,727</td>
<td>1,825</td>
<td>-5%</td>
<td>3,729</td>
</tr>
<tr>
<td>Operating profit, MEUR*</td>
<td>64.8</td>
<td>58.0</td>
<td>12%</td>
<td>123.3</td>
<td>110.3</td>
<td>12%</td>
<td>230.7</td>
</tr>
<tr>
<td>Operating profit margin, %*</td>
<td>7.2</td>
<td>6.2</td>
<td></td>
<td>7.1</td>
<td>6.0</td>
<td></td>
<td>6.2</td>
</tr>
<tr>
<td>Cash flow from operations, MEUR</td>
<td>55.8</td>
<td>101.3</td>
<td></td>
<td>146.6</td>
<td>152.8</td>
<td></td>
<td>314.6</td>
</tr>
<tr>
<td>Interest-bearing net debt, MEUR</td>
<td>619</td>
<td>735</td>
<td></td>
<td>619</td>
<td>735</td>
<td></td>
<td>622</td>
</tr>
<tr>
<td>Earnings per share, EUR</td>
<td>0.63</td>
<td>0.43</td>
<td></td>
<td>1.23</td>
<td>0.99</td>
<td></td>
<td>2.21</td>
</tr>
</tbody>
</table>

*excluding restructuring costs
Kalmar Q2 – improved profitability

- Order intake decreased slightly from the comparison period and was EUR 438 (450) million
- Order book strengthened 15% from 2015 year-end level
- Sales grew 7% y-o-y to EUR 420 (391) million
- Profitability excluding restructuring costs was 7.6% (7.3%)
- Profitability improvement measures and new products have had a positive effect on result; however, increased investments in research and product development lessen the effect.

20 July 2016

*excluding restructuring costs
Hiab Q2 – strong profitability

- Order intake strengthened by 8% and was EUR 239 (221) million
- Order book decreased 7% from 2015 year-end to EUR 283 million
- Sales grew 19% y-o-y to EUR 283 (237) million
- Profitability excluding restructuring costs was 14.7% (10.7%)
- Volume growth, improvements in delivery capability, profitability improvement measures and investments in more competitive products contributed to profitability improvement

*excluding restructuring costs
MacGregor Q2 – challenging market situation continued

- Order intake declined 32% and was EUR 149 (220) million
- Order book decreased 16% from 2015 year-end to EUR 745 million
- Sales declined 37% y-o-y to EUR 196 (308) million
- Profitability excluding restructuring costs was 2.7% (4.1%)
- New measures to lower the cost level have already been started

*excluding restructuring costs
Cash flow from operations healthy

20 July 2016
Hiab’s share increasing in sales mix

Sales by reporting segment 1–6/2016, %
- Equipment 75 (80)%
- Services 25 (20)%

Sales by geographical segment 1–6/2016, %
- Equipment 73 (73)%
- Services 27 (27)%

Kalmar  Hiab  MacGregor

EMEA  APAC  Americas

20 July 2016
Sales by geographical segment by business area 1–6/2016

Kalmar
- Americas 39% (36)
- EMEA 40% (43)
- APAC 21% (21)

Hiab
- Americas 43% (42)
- EMEA 47% (48)
- APAC 10% (10)

MacGregor
- Americas 6% (8)
- EMEA 33% (29)
- APAC 61% (63)
Positive development in key financial metrics continued

ROCE, annualised
*excluding restructuring costs

2010 2011 2012 2013 2014 2015 Q2/16

% ROCE Operating profit margin %*

2010 2011 2012 2013 2014 2015 Q2/16

11.0
7.2

20 July 2016
Cargotec to become a leader in intelligent cargo handling

- Strategy execution proceeding well
- Must-win battles supporting strategy execution
  - Build world-class services offering
  - Lead digitalisation
  - Build world-class leadership
- Control environment improvements ongoing
  - Management control self-assessments conducted by our businesses have identified several improvement opportunities in our control environment
  - Increased resources and focus on Ethics and Compliance

Kalmar delivers 14 terminal tractors to the United Arab Emirates
Outlook 2016 unchanged

- Cargotec’s 2016 sales are expected to be at the 2015 level (EUR 3,729 million) or slightly below.
- Operating profit excluding restructuring costs for 2016 is expected to improve from 2015 (EUR 230.7 million).

Hiab introduced two new LOGLIFT forestry cranes – focus on safety, performance, comfort, durability and low lifetime costs